

The Relevance of Apologies in Non-pecuniary Damages: Between Remedies and Incentives

NICOLA BRUTTI*

Abstract

Legal systems and their sources have significantly evolved during globalization, bringing out new ways of conceiving regulation and remedies. We can recall several examples in which certain social phenomena are treated beyond a pure ‘command and control’ approach. Think about the growing impact of self-regulation in several areas, the increasing relevance of corporate codes of conduct, the use of reputational sanctions in social networks, the emergence of public apologies in tort law.

In the latter example, we may focus on many legal implications such as the opportunity to provide a safe harbour legislation in order to facilitate the settlement of disputes, the acknowledgment of mitigating effects on non-material damages, the idea of judge-ordered apologies.

According to Law and Economics thought, apologies can be deemed to fall within the category of “merit goods”. They allow people to reach the difficult goal of non-material compensation giving voice to personal feelings without having to translate them into money. The article shows how behavioral incentives and mediation proceedings might be more appropriate than authoritative measures in order to gain benefits from apologies.

Keywords

Compensation, deterrence, injunctive relief, consent order, settlement, non-pecuniary damages, punitive damages, merit goods, law and economics, incentives, command and control

1. Introduction

In this article I explore a different way of assessing apologies and compensation in relation to civil liability. Where most considerations of apologies within legal systems have focused on the evidential and remedial aspects of apologies, I consider an economic approach, suggesting that apologies might be considered through the point of

* Professor of Law, University of Padova.

view of incentives. With specific reference to compensation law, apologies may be seen as something that comes from outside the legal system but may affect outcomes and alter what we would naturally expect from the legal system.

We can examine the legal relevance of apologies through a conceptual pyramid. At the bottom, we find courtesy and day to day apologies which carry out a ritual role in our society. At the top of the pyramid we put all the cases in which apologies might be considered mandatory on a legislative or judicial basis. While civil law systems normally exclude this solution due to constitutional constraints and procedural guarantees, other legal traditions have allowed mandatory apologies, although the point raises a strong debate. In certain countries, especially those influenced by collectivist ideologies or religious concerns, an apology might be treated as a legal remedy because it is strictly connected with the principle of social harmony. This means that an individual must follow traditional norms to avoid litigation and seek social appeasement as the main goal in her life. Compelling someone to apologize might sound like a reputational sanction, but in exceptional situations it could be more effective than other options.

Sometimes judges can manage a case through a ‘consent order’ based on a settlement in which the injurer agrees to apologize publicly. A consent order complies with the principle of fair trial and rule of law as well as helping the parties to save some of the costs of litigation and compensation monies.

All this considered, we can say that the appreciation of the legal relevance of apologies is very varied. In between the two extremes, the total rejection of the legal relevance of apologies on the one hand, and the unreserved acceptance of apologies as a legal remedy on the other, lies a third, more gradual approach, that will be considered in this article. Denying legal relevance to apologies lacks realism and empathy, because in some cases the existence of apologies strongly influences a legal relationship. While it cannot be ignored, it does not seem to be economically measurable. The unreserved acceptance of apologies as a legal remedy is attempting to render artificially something that is intrinsically spontaneous.

According to Guido Calabresi ‘law and economics’ thought¹, it is preferable in most cases to follow an incentive-based approach rather than a mandatory and coercive one (pure command) or a ‘pure-market’ one. This recalls the Latin ‘in medio stat virtus’². For this reason law cannot ignore benefits flowing from apologies, but it has to be careful not to impose them directly, giving them more space and stimulus while preserving their genuine nature. For the future, it could be useful to go on developing a complete and practical view of procedural mechanisms through which apologies can be properly encouraged. This might happen for example, by allowing exemplary damages for lack of apologies or issuing consent orders that cut off legal expenses or mitigating damages as a consequence of appropriate bespoke apologies etc.

¹ See G Calabresi, *The Future of Law and Economics. Essays in Reform and Recollection*, Ch. II (Cambridge University Press, 2016) (On merit goods).

² The virtue is in the middle.

2. Apologies and the “Shadow Line” of Legal Relevance

The first point I would like to discuss is the problem of the legal relevance of apologies; that is, how apologies may or may not be used within the legal system.

Consider a recent decision³ of the Italian ABF⁴—the Banking and Financial Ombudsman. The ABF is an alternative dispute resolution system for customer complaints about banks and other financial intermediaries. These are the facts. A man started proceedings before the ABF complaining that a bank had refused to accept him as a client without any valid reason. He claimed an unusual remedy, asking the ABF to settle the matter by requiring the bank to offer him a public apology. The ABF decided that the bank had no obligation to accept him as a client, as this was just an expression of its own contractual freedom. Furthermore, the ABF stated that the remedy required could never be adopted because the latter falls within the rules of courtesy and is ontologically incompatible with the rules of law. That is, they took the view that apologies were not and could not be part of the law.

The ABF was probably worried about the fact that due to art. 128-bis of the *Consolidated Law on Banking*, it is bound only by statutory law or, at least, by deontological codes of conduct.⁵ This makes this legislation one of those increasingly frequent cases in which a statutory law expressly refers to soft law as a minimum standard of conduct. For example, art. 9 (Courtesy) of the European Investment Bank’s Code of Conduct prescribes that:

1. Members of staff shall act in a conscientious, correct, courteous and approachable manner. In replying to correspondence, telephone calls and e-mails, members of staff shall endeavor to be as helpful as possible and to answer enquiries.
2. If an enquiry does not fall within their area of responsibility, staff shall refer members of the public to the relevant Bank department.
3. They shall offer apologies in the event of error.

According to the above-mentioned source of law provision, is this a legal obligation or only soft law? Could it be considered a binding rule or only moral suasion?

Due to the existence of the above-mentioned provision, the claim of the ontological incompatibility of law and apologies should be rejected because there is a statute

³ ABF, *Collegio di Milano*, 23 settembre 2010, n. 959, Presidente Antonio Gambaro (<http://www.diritto bancario.it/node/2279/pdf>).

⁴ It is regulated by Article 128-bis of the Consolidated Law on Banking (Legislative Decree No. 385/1993). Participation in the ABF system is a legal obligation of banks, a condition for the exercise of banking and financial activities. Non-compliance is punishable by a fine. On the ABF, see Banca d’Italia, *The Banking and Financial Ombudsman Annual Report Abridged Version*, n. 5 (2014), 5-6. See also G Alpa, *ADR and Mediation: Experience from Italy* 19 *European Business Law Review* 5 (2008); M Pellegrini, *Alternative Dispute Resolution Systems in Italian Banking and Finance: Evolution and Goals* in D Siclari (ed), *Italian Banking and Financial Law* (Palgrave Macmillan Studies in Banking and Financial Institutions. Palgrave Macmillan, London, 2015).

⁵ See below, n. 4.

or a code of conduct stating a duty to apologize for banks. But sources like codes of conduct are not easy to monitor as they are a widespread phenomenon and normally we do not regard them as having the status of law. However, it is notable that in a globalized world their legal implications are growing rapidly. And indeed, we must immediately stress that the abovementioned provision could make apologies mandatory as long as the bank has agreed to the code of conduct.⁶ We shall return to this question shortly.

Another significant case in point occurred in Rome. The Roman municipal police are worried about getting little respect from citizens of Rome. People are typically very aggressive towards public officers who direct the chaotic Roman traffic. In Italy those who are reported by municipal police for contempt must write a letter of apology and pay a fine (usually between euro 200 and 250). This sanction is considered adequate to repair the damage at the pre-trial stage, thus cancelling the contempt.

In 2015, the Roman municipal police decided to change its policy, and started to demand videos of public apologies to be published on “YouTube”, instead of a simple letter of apology.⁷ The requirement is presented by the police as the only way to avoid a much more burdensome criminal trial. In fact, since insulting a public official is considered a criminal offense, those who refuse to repair the damage can be considered guilty of contempt.⁸ The Heads of Police think that a symbolic humiliation will deter people from being so disrespectful. The new procedure was criticized for bringing back mediaeval shaming sanctions like the pillory or the “amende honorable”, which some people associate with apologies. In the book *Discipline and Punish*, Michel Foucault described the amende honorable with reference to Robert-François Damiens’ humiliation in front of the main door of the Church of Paris in 1757.⁹ Here, the amende honorable is presented in its most violent and ancient version as a dominant technology of power.¹⁰ Later in history, the amende honorable assumed different forms, similar to a reparatory/reconciliation tool or public apologies.¹¹ The story of the amende honorable can be read *mutatis mutandis* just as the prodrome of the mod-

⁶ ‘Code of good administrative behaviour for the staff of the European Investment Bank in its relations with the public’, 2 (http://www.eib.org/attachments/general/code_en.pdf). About codes of conduct, see E M Epstein, *The Good Company: Rhetoric or Reality? Corporate Social Responsibility and Business Ethics Redux* 44 American Business Law Journal 207 (2007); E F Brown, *No Good Deed Goes Unpunished: Is There a Need for a Safe Harbor for Aspirational Corporate Codes of Conduct?* 26 Yale Law & Policy Review 367 (2008).

⁷ See T Kington, ‘Rome traffic police make drivers apologise on YouTube to avoid criminal record,’ *The Times*, 22/12/2017.

⁸ See art. 341-bis, Codice Penale (Criminal Code).

⁹ M Foucault, *Surveiller et punir*, 2 (Paris, 1975; for further considerations see: G J Van Niekerk, *Amende Honorable and Ubuntu: An Intersection of Ars Boni et Aequi in African and Roman-Dutch Jurisprudence?* 19 *Fundamina* 397 (2013); E Descheemaeker, *Old and New Learning in the Law of Amende Honorable* 36 University of Edinburgh School of Law Research Paper 3 (2014).

¹⁰ D. Hansen-Miller, *Civilized Violence: Subjectivity, Gender and Popular Cinema*, 9-11 (Routledge, 2016).

¹¹ For a more detailed discussion, see: J. Hallebeck & A. Zwart-Hink, *Claiming Apologies: A Revival of amende honorable?* 5 *Comparative Legal History*, 194-242 (2017).

ern apologies. So the Municipal Police position aroused negative public reactions, focusing on the risk of reintroducing a sort of mediaeval practice. Some commentators stressed that this sort of practice is against dignity and should be opposed.¹²

Although the Roman Police require an apology video, the law does not provide explicitly for such a remedy. The judiciary is the only power allowed to decide about the effectiveness of reparation and thus to cancel the contempt. In doing so it cannot rely solely on the victim's desire for revenge, although it will certainly be influenced by the preference that the victim has expressed about it. It must also take into consideration other elements including the protection of the constitutional rights of the offender, public policy objectives and, last but not least, the problem of the insincerity of the apologizer.

After all, begging pardon in a video which can be spread out over the internet is not the same thing as writing a letter of repentance. To be compelled to appear in a YouTube video is a humiliating threat to one's identity and privacy, whereas writing a letter would be a less publicly humiliating means available to achieve the desired result: a public repentance restoring the police honour. But is the letter published? If the letter is not published then it is not public and is vastly different from a video on YouTube. But if they publish the letter then the difference between the two scenarios is not so large.

In the two cases briefly described, each complaining party was searching for a specific and highly symbolic remedy, presumably without desiring anything else. In the Italian jurisdiction we can thus observe two completely opposite conceptions. On the one hand, the ABF said that using an apology as a legal remedy is out of the question. And even worse, law and apologies would be like oil and water, in other words absolutely incompatible with each other.

On the other hand, the municipal police claim that a self-humiliating video is the best solution available to cancel contemptuous behavior to them. In their opinion the injurer should not be able to influence the choice of remedy. So the victim is the only one who can decide what is the most adequate remedy to repair the offense. Who is right then? The issue seems highly uncertain.

Looking at the abovementioned cases, the reputation and credibility of the parties concerned are at stake as well as the balance of power between them, and, not least, how greatly is the public concerned by the injury. All of this might make the difference between a reasonable request for an apology and a vexatious one.

It should be noted that the issue of legal relevance of apologies is addressed in many legal systems in ways very different from Italy.¹³

According to one approach, apologies will always and inevitably be a mere act of courtesy between persons, and nothing more. However, this idea needs to be verified more thoroughly when the apologies take place within the context of a legal dispute

¹² See, for example, C Bonini, 'La gogna su YouTube: "Hai offeso i vigili? Pubblica un video di scuse"', *La Repubblica*, 20/12/2017.

¹³ See for further consideration, R Carroll, *Apology as a Legal Remedy* 35 *Sydney Law Review* 325 (2013).

or as an attempt to prevent potential litigation. In other words, a feasible distinction may be made between statements provided for courtesy and for purposes of good neighbourliness and those provided for avoiding or resolving probable litigation. And I agree that there is a strong argument that it is a problem if law prevents ordinary habits of apologizing from happening. But notwithstanding the adversarial attitude of our adjudicative systems, in my view law cannot deal ordinarily with apologies that are completely inconsistent with litigation issues, so they are absolutely legally worthless. In civil law countries we have a quite strong separation between mere facts and juridical facts determined by the legislative power (especially civil codes).¹⁴ But I think that similar reasoning works quite well in any jurisdiction, albeit with different boundaries fixed by customary law or case law (think about the strong legal value of certain customs in China or Japan¹⁵ and the judicial precedents in Common Law as a source of Law).

On the other hand, we can find cases showing relevant legal implications. The hypothesis is that different effects can be attached to apologies according to the specific context in which they take place. In particular, apologies issued as a means for preventing or composing a potential legal dispute may be different from apologies used as a mere social habit or ritual,¹⁶ or, to put in another way, daily occurrences that are not reasonably expected to flow into litigation, unless we would want to bring into Court any involuntary push in a bus.¹⁷ We can make such distinction also on the basis that only in the first case can the apology definitively involve a substantial admission against interests.

According to such a method of analysis we can put ‘at the base of the pyramid’ an apology that conforms only to a social habit and is therefore without any legal significance. Conversely, we can place the same behavior ‘on top of the pyramid’ when it is considered as a legal remedy.¹⁸

During the first lesson of comparative law, I use to tell my students one clever metaphor by the Austrian Jurist Hans Kelsen. He explained the relationship between natural world perspective and positivistic legal perspective as follows: “Just as everything King Midas touched turned into gold, everything to which law refers becomes law ...”.¹⁹

¹⁴ J H Merryman, R P Perdomo, *The Civil Law Tradition: An Introduction to the Legal Systems of Europe and Latin America*, 71-72 (Stanford University Press, 2007).

¹⁵ For example, the essence of *Giri* goes beyond simple social courtesy reaching a very deep relationship of confidence in personal, social, or business relationships. See I Kitamura, *The Role of Law in Contemporary Japanese Society* 34(4) Victoria University of Wellington Law Review 739-740 (2003).

¹⁶ See E Goffman, *Relations in Public. Microstudies of the Public Order*, 113 (New York, 1971).

¹⁷ On apologies in social contexts, see W.I. Edmondson, *On Saying You're Sorry* in F Coulmas (ed.), *Conversational Routine. Exploration in Standardized Communication Situations and Prepatterned Speech*, 273-288 (The Hague, 1981).

¹⁸ For the concept-pyramid (‘Begriffspyramide’), see G F Puchta, *Cursus der Institutionen* (Leipzig, 1841); K Larenz, *Methodenlehre der Rechtswissenschaft*, 20-21 (6th ed. 1991).

¹⁹ Hans Kelsen, *Pure Theory of Law*, 161 (Max Knight tr, University of California Press 1967).

Notwithstanding this, the critical point remains in the middle. In other words: what about if not everything is one or the other? For example, there is no doubt that the murder is a matter of criminal law. But there are some other issues which are less clear, not necessarily uncommon, and rather variable in their legal value. In a comparative perspective I think that we can benefit from using the conceptual framework of gradual emergence of the legal meaning of apologies. This theoretical approach is borrowed from the *Durchbruchspunkte* theory by the German jurist Rudolph von Jhering since, from a literary and historical perspective, we are always dwarfs standing on the shoulders of giants (*nanos gigantum humeris insidentes*).²⁰ More specifically, this theory is useful to point out that legislators make laws for situations as they present themselves at the time, without, however, necessarily excluding other situations which have yet to arise.²¹ So legislators often leave room for different interpretation of certain facts, as legally relevant or irrelevant, according to the emerging needs of society. As testified by Julius Stone's statement about the "dynamic responsiveness of the substantive law to the needs of social and economic development",²² the same concept can work quite well also in common law systems, although the role of legislators and judges is traditionally different. I think also that this methodological approach (gradual emergence of legal relevance) can be fruitfully used for all the topics that share the characteristic of being border line between legal relevance and legal irrelevance. Apologies, as we shall see, quite match this standard.

3. Compensation of Non-pecuniary Losses: The Role of Apologies

It can be argued that law is strictly connected with (if not based on) the distribution of bad things and good things to people. In fact, this distribution often happens between more than the two parties normally involved in a litigation. After all I find that there is a systematic and consistent way that each community has developed over time to cope with the problem of scarcity of goods and surplus of social ills. In some cases there are remedies that perfectly counteract bad things: here we can find a perfect compensation. But there are other situations in which we cannot achieve such a counterbalance or we can only partially achieve it.

²⁰ This concept has been attributed in the 12th century to Bernard of Chartres by John Salisbury and expresses the meaning of discovering truth by building on previous discovery. See D D Macgarry (ed.), *The Metalogicon of John Salisbury: A Twelfth-century Defense of the Verbal and Logical Arts of the Trivium*, 167 (Translated by MacGarry, Daniel Doyle) (Berkeley: University of California Press, 1955). Retrieved 29 April 2016.

²¹ See R von Jhering, *Geist des römischen Rechts auf den verschiedenen Stufen seiner Entwicklung*, Teil 2, Bd. 2, 359 ss (Leipzig, 1858). More recently see: M Storme, *Closing Comments: Harmonisation or Globalisation of Civil Procedure?* in X E Kramer, C.H. van Rhee (Eds.), *Civil Litigation in a Globalising World*, 383 (The Hague, 2012). On anti-formalism, see also K Tuori, *Ratio and Voluntas: The Tension Between Reason and Will in Law*, 117 (Routledge, 2016).

²² See J Stone, *Social Dimensions of Law and Justice*, 620-621 (Stanford University Press, 1966). On a "thicker idea" of the rule of law, see P. Vines, *Apologies, Liability and Civil Society; Where to from Here?* in R. Levy et al. (Eds.), *New Directions for Law in Australia*, 330 (ANU Press, 2017).

Take the issue of moral and psychological harm. In this case we can only try to reduce the impact of the losses but it is very difficult to eliminate them: so the most important thing becomes a remedy that is good at mitigating the effects of the non-economic losses or negative outcomes flowing from a wrongdoing.²³

Otherwise, such a remedy is merely one way we try to pursue the “lesser evil”. This also implies that to choose the lesser evil is not the same thing as determining mechanically a full compensation. Rather, we should speak of a repair function. The Romans said “Factum infectum fieri nequit”: “what was done cannot be undone”. Consider a wrong that gives a bad example to society, for example violent behavior by a famous football player, or a concealment of proof or information by an important physician. This bad example carries social costs which raises a complex debate about the deterrence function of torts.²⁴ Even more so, we can only get closer to the *status quo ante*, when a non-economic value has been harmed. Here there is no way for a perfect “restitutio in integrum” and in my opinion the perfect compensation cannot exist when litigation arises.

Let us take a discriminatory act that is a proper example of a tort against human dignity. The remedy could be damages. But someone could express the concern that human dignity can’t be paid for with money. It is a very good point. So what is the correct amount of damages for a non-pecuniary loss? I doubt that a Court, a victim and an offender will have the same opinion about the economic value of moral sufferings, but refusing to award any compensation to the victim would be a greater evil. So at some point we ought to find a synthesis. And this is what the legal system does all the time – awards less than perfect compensation because that is better than none. Given that monetary overcompensation or undercompensation is likely, a public apology coupled with a sum of money or with the publication of the judgment may be more appropriate.

In a recent case the Delhi High Court dismissed a defamation lawsuit against *Outlook* magazine and others.²⁵ The Opinion suggests some interesting findings about compensation and apologies in defamation cases. But they could be valid in most cases of non-pecuniary damages. The Court affirmed:

“Compensation in monetary damages can never set the record straight or restore the damaged reputation caused by a libellous news report. The person aggrieved by a libellous news report having a large circulation can never exactly know who all have had access thereto and cannot possibly go to each and every one of those persons with the judgment of award of compensation to him”.

²³ J. Berryman, *Mitigation, Apology and the Quantification of Non-Pecuniary Damages* 7 (3) *Oñati Socio-legal Series* [online] 528-546 (2017).

²⁴ See for further consideration S Hershovitz, *What Does Tort Law Do? What Can It Do?* 47(1) *Val. U. L. Rev.* 108-109 (2012).

²⁵ *Bridgestone Corporation Vs. Tolin Tyres Pvt. Ltd.*, CS (COMM) No. 375/2016, <<http://www.mondaq.com/india/x/587674/Trademark/Delhi+High+Court+Takes+Strict+Action+Against+Tolin+Tyres+In+Bridgestone+V+Bridestone+Infringement+Case>>.

In relation to reputational damages it stated that:

“Reputation of an individual is not something which can be measured or equated in money. It is only a written apology contained in the same media which may reach the same people who may have had access to the libellous material earlier published and that alone can restore the reputation.”

The Court also added in respect of the prevention of high litigation costs: “In cases where a court does decide damages, the magnitude of the damages can bankrupt a media company or at any rate affect the financial health of the media company.” And the court finally underlined that:

“[...] award of damages, particularly in large amounts, against media houses may also have a chilling effect on the media. In some cases, payment of such amount of compensation, if unable to[be] afford[ed], may compel the media to shut down or may make the media over conscious and thereby fail in its duty to report news on contemporaneous subjects of public interest.”²⁶

What is the benefit of a public apology over a pure compensation mechanism such as damages? Public apologies may take advantage of avoiding another evil: to go to trial. They can help the parties to join a settlement agreement. This added value should not be underestimated.²⁷

The compensation function goes beyond adjudication and is only one, albeit the most important, of several functions typically attached to damages in tort law. Other important goals are deterrence, typically provided by punitive or exemplary damages; prevention and, last but not least, expressiveness.²⁸ The latter is a very interesting topic. It takes place when the court focuses on sending a strong message to the public in order to protect some interests posed at risk by the wrongdoing. For instance, the dissemination of apologies – through a judicial order – may restore some important social values in accordance with the needs of both society and private litigants.

One of the most curious cases I have ever seen was a case of environmental damage caused by massive oil pollution suffered by South American Indios: *Maria Aguirre v Chevron-Texaco*.²⁹ At the end of very complex litigation, a Tribunal of

²⁶ Ibid.

²⁷ See J K Robbennolt, *Apologies and Legal Settlement: an Empirical Examination* 102 Mich LR 460 (2003); D Shuman, *The Role of Apology in Tort Law* 83 *Judicature* 180 (2000), D L Levi, *The Role of Apology in Mediation* 72 *N Y U L Rev* 1165 (1997).

²⁸ For a seminal study, see: M Galanter, D Luban, *Poetic Justice: Punitive Damages and Legal Pluralism* 42(4) *American University Law Review* 1393-1463 (1993); see also G Calabresi, *Civil Recourse Theory's Reductionism* 88 *Indiana Law Journal* 451 (2013) and, more particularly, S Hershovitz, 108-109 (see note 18).

²⁹ An English translation of the Supreme Court judgment is contained in the document available at <<http://chevrontoxico.com/assets/docs/2013-11-12-supreme-court-ecuador-decision-english.pdf>>. For further considerations, see A Pigrau, *The Texaco-Chevron Case in Ecuador: Law and Justice in the Age of Globalization* 1 *Revista Catalana de Dret Ambiental*, vol. V, 1 – 43 (2014).

Ecuador awarded nine plus nine billion dollars (for a total amount of eighteen) in favor of environment and human rights groups. In this astonishing and creative judgment that took place in a civil law country, half of the total amount was compensatory and the other half was punitive damages (*penalidad punitiva*). Meanwhile the Tribunal issued an order to disseminate public apologies (*disculpas publicas*) whose compliance was a condition for the cancellation of punitive damages.³⁰ This seemed to be a sort of conditional remedy and- to speak as a civilian lawyer- something similar to an “alternative obligation”³¹ when the debtor (or the obligated party) can choose between two alternative performances in order to comply with her legal duties.

In other words, the Tribunal ordered a public apology whose fulfillment by the defendant should have halved the total amount awarded. Chevron-Texaco – the oil company – chose not to apologize and appealed to the Supreme Court of Ecuador..

The argument basically used for contesting the judgment was that the civil code of Ecuador does not provide any form of punitive damages at all, to say nothing of the violation of a due process clause for imposing on someone a duty to accuse himself (in latin *nemo tenetur se detegere*). At the end, the Supreme Court decided to overrule the part of the judgment concerning punitive damages and the attached conditional remedy.

Is it possible to provide an alternative to paying punitive damages for the defendant, if he prefers to omit apologies? Now, we are raising some questions, but I have no answer. And, to borrow from Socrates: “I know that I know nothing”. Probably an insightful question is already quite something. But as far as it goes is not enough. Think about that. The Tribunal of Ecuador would have probably avoided being overruled by the Supreme Court, if he had constructed the type of damages differently as an alternative to public apologies.

Since there is no rule in the civil code concerning punitive damages, they are normally precluded in civil law jurisdictions. On the contrary, non-pecuniary damages are well established as a remedy specifically focused on criminal offenses. Therefore, the Tribunal should have constructed the alternative to public apologies’ order as a non-pecuniary damage, or moral damage. Might it have prevented the overruling? Once more I would like to focus on the ‘alternative remedy’ asking a question. Do compelled public apologies properly carry out a moral repair function, or do they perform a different task, or a mixed one?³² I think that the Ecuador case is more concerned with the promotion of public awareness and acknowledgment of wrongdoing at the expenses of the defendant’s reputation, rather than only on the moral repair goal. Probably public apologies are here better suited to deterrence and sanction rather

³⁰ Ibid.

³¹ See *Black’s Law Dictionary* (West Publishing 6th ed., 1979) defining alternative obligation as: ‘An obligation allowing the obligor to choose which of two things he will do, the performance of either of which will satisfy the instrument. A promise to deliver a certain thing or to pay a specified sum of money is an example of this kind of obligation’.

³² See P Vines, *The Power of Apology: Mercy, Forgiveness or Corrective Justice in the Civil Liability Arena* 1 Journal of Public Space 1-51 (2007) (available at <<http://espress.lib.uts.edu.au/ojs/index.php/publicspace/home>>).

than moral compensation although these topics are not mutually exclusive. Can we say that achieving moral compensation through apologies is an irrelevant question for law? In civil law systems (with some remarkable exceptions) this question has not yet been completely examined.³³

3. Law and Economics Theory and Incentive-Based Approach to Apologies

How Incentives Work

According to Guido Calabresi, ‘merit goods’ are those goods that cannot be allocated through the ordinary market or through pure command structures.³⁴ They would be better distributed in a number of other ways to avoid the moral costs that would flow from ordinary allocation.³⁵

If our attributes are converted into actions and products that are desired by society into the common good, then incentives to develop and use these attributes are needed.³⁶

We have positive incentives, like financial rewards, and negative incentives, like sanctions.

Generally speaking, what do I mean by an incentive-based approach? As taught by Tobin³⁷ and remarked by Calabresi as well,³⁸ incentives are represented by all those norms providing benefits or sanctions aimed at inducing someone to behave in a certain way. Normally incentives try to achieve the goal of facilitating a socially desirable choice from an individual or an undertaking. There are a lot of examples and different models.

If a sportsman charged with misconduct accepts an early plea, he can get a reduction from the base financial sanction.³⁹ Another example is when government uses green incentives, granting discounts to the advantage of people who decide to install solar panels. More clearly, take the example of leniency programs: the leniency policy is deemed “a specialized form of the prisoner’s dilemma game albeit with a few appreciable differences”.⁴⁰ As in the Prisoner’s dilemma⁴¹, cooperation is

³³ For an apology legislation analysis from a common law perspective, see R Carrol, J Chiu, P Vines, *Apology Ordinance (CAP. 631): Commentary and Annotations* (Hong Kong, 2018).

³⁴ Id est: resource allocation system essentially based on public regulation. G Calabresi, *The Future of Law and Economics. Essays in Reform and Recollection*, 42 (Cambridge University Press, 2016).

³⁵ Ibid.

³⁶ Ibid.

³⁷ In relation to investment transactions, Tobin notes that people are willing to assume more risk only if compensated by a higher level of expected return. One can thus think of a tradeoff people are willing to make between risk and expected return. See J Tobin, *Money*, in *The New Palgrave Dictionary of Finance and Money*, 770–779 (1992).

³⁸ G Calabresi, *The Future of Law and Economics. Essays in Reform and Recollection*, 76 (Cambridge University Press, 2016).

³⁹ See for example, Tribunal AFL (Australian Football Association 2015), p. 4.

⁴⁰ See Editorial, in 1 *Indian Journal of Law & Economics*, XV–XVI (2010).

⁴¹ A game in which people seek to escape a bottle by each person pulling a cork on a string out.

required, and needs incentives like a safe harbour. For example, incentives are structured in a way so as to make confession of the cartelist a dominant strategy.⁴²

Incentivisation and Safe Harbour Legislation

The prisoner's dilemma can be also recalled to explain the function of safe harbour legislation with specific reference to apologies.⁴³ Such laws protecting apologies have been growing in importance in the common law world since the 1986 when the first apology act was enacted in Massachusetts.⁴⁴

What does an incentive-based approach through a safe harbour law mean? It creates an incentive to apologise so that the lawyers and parties change their mind about apologies: from suspicion and fear to a welcoming attitude.

Apologies are facilitated by a safe harbour in order to grant them a performative function instead of consigning them to a confession/admission role, that they would have within the ordinary hearsay rule.⁴⁵

Turning finally to "merit goods" we can underline that intangible values like altruism are normally considered as an end in themselves that is difficult to achieve through a pure command structure ("commandification"⁴⁶) or through a pure market-based mechanism ("commodification").

Calabresi recalls the McKean paradox where Roland McKean explained that it would be meaningless to ask: "How much must I offer you to get you to love me for myself quite apart from my offer?" In other words, Calabresi observes that 'if we treat altruism or beneficence as an ordinary good and try to buy it in the market rather than increasing the amount of it that is produced, as occurs with most goods, we destroy it. And, significantly, it is equally meaningless to ask "How can I compel you to love me, for myself alone?" That is, just as use of a pure market destroys the good it seeks to increase, so too does pure command!'⁴⁷

These questions do not make sense. But Calabresi notes that once

'the issue is put in this way, quite a few interesting things follow. While it is true that I may not be able to get you to love me for myself alone by purchasing your love in a pure market...candy helps! And while it may be true that I cannot

⁴² Ibidem.

⁴³ See also B Ho, *Apologies as Signals: with Evidence from a Trust Game* 58(1) Management Science 141-158 (2012).

⁴⁴ J C Kleefeld, *Promoting and Protecting Apologetic Discourse through Law: A Global Survey and Critique of Apology Legislation and Case Law* 7(3) Oñati Socio-legal Series [online] 455-496 (2017).

⁴⁵ See J R Searle, *A Classification of Illocutionary Acts* 5 Language in Society 12 (1976); J Ainsworth, *The Construction of Admissions of Fault Through American Rules of Evidence: Speech, Silence and Significance in the Legal Creation of Liability* in S Tomblin, N Macleod, R Sousa-Silva, M Coulthard (eds.), *Proceedings of The International Association of Forensic Linguists' Tenth Biennial Conference*, 29 (Birmingham, 2012).

⁴⁶ Id est: the tendency to treat some matters through a command and control approach.

⁴⁷ G. Calabresi, see above note 15.

command you to be beneficent without destroying the beneficence that I value and desire, education- a mighty powerful form of command- may bring about just the result I want'.⁴⁸ Put in other words: "Flowers help!"⁴⁹ ‘

We can use complex modified markets and less direct and less centralized command structures to increase goods like altruism (merit goods), such as apologies, instead of doing what we do through traditional markets and command structures for most goods.

Apologies can surely be an act of courtesy. But they can also influence feelings and decisions of people affected by an unlawful act. In this way, apologies can deeply impact the consequences of such an unlawful act. Due to their effect on mediation and settlement of the dispute they can mitigate the quantification of non-economic damages in negligence cases too.⁵⁰ In addition, apologies can be relevant for the public interest, not only for interpersonal relationships. They can aid the justice system to save money. This is all very well, but it hardly suffices for our purpose.

Apologies as Means or Ends?

What I would like to focus on are: the following question: are apologies a means or an end? As well as altruism, we can look at apologies not as a means but as an end. More precisely, an apology statement could be considered as a means that has to be consistent with a specific end. We are speaking of a non-economic or emotional end, because we cannot measure the impact of apologies on someone's feelings or soul in economic terms.

According to a pure command critique, we cannot impose apologies except in rare cases where an order to apologize achieves in itself (that is independently from its author's sincerity) a remedial goal, unless we want to overburden their social costs. Why would we ever want to overburden their social costs? It may be that an apology may raise the social costs of the defendant in a way which helps to protect the social values of the plaintiff? For example, we might stress this social awareness in cases involving facts affecting social fundamental values, such as racism or discrimination against women.

But we have to be careful if we extend such a remedy beyond this boundary. Let us look at the Roman municipal police example who pretend to impose apologies without any statutory basis. =Misleading people about which is the correct legal procedure to follow before the trial begins could also amount to misconduct. In fact, Municipal Police behave as if they had a large power (to impose limitations on privacy

⁴⁸ Ibid.

⁴⁹ Ibid.

⁵⁰ See, recently, A M Zwart-Hink, *The Doctor Has Apologised. Will I Now Get Compensation For My Injuries? Myth and Reality in Apologies and Liability* 7(3) Oñati Socio-legal Series [online], 497-510 (2017); D J Kaspar-L E Stallworth, *The Impact of A Grievant's Offer of Apology and the DecisionMaking Process of Labor Arbitrators: A Case Analysis* 17 Harvard Negot. L. Rev. 1-59 (2012).

and personal dignity) that they simply don't have. In the Italian criminal code, the Police have only the power to propose a settlement in a restorative justice framework, nothing more. For example, it would be better to allow the alternatives of uploading a YouTube video or sending a letter of apology plus the payment of a pecuniary sanction. The police would have done better to explain the steps to take in a fair way and possibly leave room for alternatives. "Education is a mighty powerful form of command" to recall a Calabresian thought.⁵¹ The most correct way to ask for an apology video would be on the basis of fair and transparent information that this is not the only way to comply, but only an option among others (for example a letter of apology, or a letter plus money). It could also help to attach the correct reparatory value to the video.

Another issue I would like to point out is the commodification problem. The phenomenon of transforming merit goods into commercial goods is called commodification. As underlined by Guido Calabresi merit goods are "pearl[s] without price". If the merit goods are apologies, in this sense they are similar to inalienable rights involving in the first place freedom of speech and freedom of silence. We cannot buy apologies, because they reasonably do not have any price. Buying an apology fundamentally destroys its inherent value, since it is an intangible good that draws its strength from the free will and genuineness of the individual, among other things.

Commodification or commodification of apologies, as a merit good, creates a real risk because it causes moral externalities. In other words, it may create a lot of insincere apologies, because people will choose this solution to gain a discount in damages or sanctions, or because they are ordered to do so. But Courts commodify apologies when they decide to award punitive damages against a perpetrator who refuses to apologize to the victims. They put a price on this specific choice, not on the original violation. In doing so, they look beyond compensation towards other functions like deterrence, but that turns itself exactly into a hypothesis of commodification.

Let us take the case of environmental damages caused by a corporation. Public apologies expressed spontaneously by the corporation are an end in itself. They can create interpersonal cooperation in order to repair moral damage. Quite differently, apologies mandated by the Court or established by the state become a substitute, a means to achieve some further goals like public awareness and public vindication. This is more similar to a pure command approach. Contrarily, a pure market approach is like trying to exchange apologies for money, without doing anything from a legal point of view in order to facilitate a spontaneous apology, if not paying for it.

I would like to show that a mixed and more nuanced framework could be viable for both altruism and apologies. A more subtle interaction exists between apologies and compensation. When a plaintiff expresses his preference for apologies and the defendant answers with a proper statement, this may reduce the amount of liquidated damages. The incentive-based approach can work in both directions here. One way is satisfying the victim according to her preferences, the other is reducing the uncertainties about compensatory evaluation. But it should be understood that courts must

⁵¹ See above, note 31.

take into account the preferences expressed by the plaintiffs. If they seek apologies and they obtain them, the compensation-sanction should be, albeit in part, mitigated accordingly.

On the one hand if courts reduce damages when apologies are issued, this may bring more people to apologize. On the other hand, if the courts raise the amount of damages when the defendant does not comply with the apology preferences, they induce people to issue apologies. So moral externalities may be reduced accordingly. In these circumstances apology can earn a more independent function (facilitating settlement of disputes) which attaches authenticity to them. Another important lever is represented by the liquidation of judicial costs. Here too, there is evidence of the structural relevance of an incentive-based approach. A main trend of many jurisdictions is to put the burden of judicial costs of the proceedings on the losing party. But it is not clear if refusing to apologize can be deemed relevant in such a decision.

I would like to stress this point. How much money can be saved by issuing apologies as an alternative to litigation? Reasonably issuing apologies at a pre-trial stage can create a reduction in transaction costs, and particularly in both liquidated damages and judicial costs.

The assessment of costs may depend on whether or not the dispute is successfully settled through apologies and damages, rather than being decided by a judgment awarding damages to the plaintiff.

I checked on this model in a specific Italian case of defamation committed jointly by two journalists one of which settled with apologies, while the other one preferred to go to trial.⁵² Given the same type of wrongdoing, the total amount was more than doubled in the judgment. The additional burden accounted for approximately one third of damages and two thirds of judicial costs.

Similar conclusions can be reached when the tortfeasor refuses to make amends in defamation cases. Generally the costs of the dispute can rise if the publication of the retraction is omitted by the injurer and a judicial order is then pursued by the defamed party.

A comparison between public apology and retraction could also be an interesting topic to explore with specific reference to their impact on compensation mechanisms. I think that in cases of defamation the consequences of an omission to publish a retraction should be more severe than the consequences of an omitted apology, because the first tend to be a core remedy while the latter is considered more incidental and ancillary. But probably an apology could add more value than a simple retraction according to its specific content. In fact, an early apology including a retraction can achieve full compensation even better than a simple retraction.

I would like also to underline that indemnity costs awards can work as an incentive to include apologies into settlement agreements. If one refuses an offer to settle and consequently decide to go to trial and is given a favorable judgment, the court can

⁵² App. Milano Sez. II, 19-06-2008; for further references in a common law perspective, see also R Carroll, *Apology as a Legal Remedy* 35 Sydney Law Review 325 (2013) about the case: *Summertime Holdings Pty Ltd v. Environmental Defender's Office Ltd* (1998) 45 NSWLR 291.

treat the previous refusal to apologize as a surplus of money to be paid by whoever had refused to settle. Since the judicial outcome is equal or worse than the hypothetical settlement offer, the court can decide to liquidate indemnity costs on the party that had previously refused the offer. According to this scenario, not all the circumstances of wrongdoing can be treated equally. It could be important to assess the chances to restore a positive relationship between the parties. For example, a case involving personal and moral concerns would have to be treated differently from a case that lacks such characteristics.

4. Final Remarks

Can a court consider an omitted apology or the rejection of an offer including apologies relevant to the liquidation of damages or indemnity costs? Is it an interference with the freedom of speech (freedom to remain silent) and with the rule of law that does not provide such a remedy?

I think that here apologies cannot be treated properly as remedies in a technical sense, but rather as a tool to facilitate mediation. Such reasoning is ‘incentive-based’ because pushing the parties to apologize can anticipate other remedies (for example order to make a retraction, to publish the judgment, to pay punitive damages) without going to trial and at a lower cost. Given this framework an ‘incentive-based approach’ to apologies could make sense.

When we learn of an offense against the municipal Roman police, we welcome the apologies of the offender. But we expect that he repairs his wrongful act spontaneously. When we hear that the police tried to coerce, or mislead, the offender to publish apologies in a video we may remain perplexed because a forced speech violates the fundamental right of free speech and- last but not least – it would probably lack authenticity. While some people have argued that coerced apologies have their merits, I think that only in limited cases of important narrative functions of apologies (such as restoring collective memories)- will coerced apologies still have effect.

We can point out a big difference between the two situations: the non coerced apology can be considered restorative as an end in itself, whereas the forced speech is like a means that can be used to achieve a different goal. In particular, such a goal could be restoring collective conscience and memory about mass violence and criminal acts against human dignity. An incentive-based approach seems to be more appropriate to pursue the goal of facilitating mediation outcomes (akin to moral compensation), whereas an approach focused on pure command is probably more suitable to reach a narrative goal (akin to deterrence).

Are apologies under safe harbour legislation admissible as a mitigating factor for damages? Generally, we can answer “yes, they are” since an award of damages logically implies other evidence already achieved (elsewhere?). Safe harbour laws would not overlap with damages mitigation. Fundamentally, they are considered procedural rules, rather than substantive law.

I have tried to fix some points of reference associating different incentives effects with different scenarios of apology laws and thus to apologies as well. Such an approach is based essentially on two main areas: incentives to cooperation between parties, and incentives to promote social goals of deterrence and public awareness (and indirectly compensatory goals). This is based on the assumption that the social benefits of apologizing or the social costs of the omission to apologize have to be taken into account along with the private cost-benefits.

When apologies are given unreservedly but privately, a safe harbour law may help to protect apologies' compensatory function and moral costs savings with specific reference to moral damages. The extension of this protection can vary according to the extension of safe harbour law (admissions of facts can be included in this protection, for example in Hong Kong.⁵³ Accordingly courts could better issue a mitigating effect on non-pecuniary damages (or non-economic damages as they are called in Italy), in order to facilitate moral costs savings.

On the contrary, no mitigating effects of this kind would have to be awarded in case of punitive damages or exemplary damages, unless the apology is a public one and achieves the goals of public interest (like deterrence or public awareness goals). This is because a private apology can reduce only private externalities, raising only the probability of a mediation. But it can do little for social negative externalities that can be better addressed with public apologies. Finally, no mitigating effects at all would be granted when a defendant has omitted knowingly a full apology like a full explanation of facts, mistaken etc.

Otherwise, in the case of apologies including such an admission of facts, that fall outside the protection of safe harbor legislation, courts would grant a reduction on exemplary damages in addition to a reduction on non-economic damages, because such a cooperation must be rewarded in order to reduce speculative behaviors and to achieve deterrence goals.

In the case of full apology laws, I think that it would be necessary to consider a full apology as having a wide mitigating effect on both non-pecuniary and exemplary damages. I think that this could be true beyond defamation cases, for example in the field of injury, as well as victim deserves disclosure or when a moral-dignity relationship between victim and injurer is at issue.

In fact, such a wide protection aims to facilitate a full explanation of the mistakes or wrongs occurred and it can have a positive impact on moral compensation as well as on a deterrence goal. And this is the reason why I think that full apology-protecting legislation is better than partial apologies legislations, at least in some fields of tort law.

But I think also that all these assumptions (about the positive effects of apologies) would be questioned if the truth of those circumstances would have been discredited by other contrary evidence. While apologies work as a positive signal of repentance, other facts could undo this positive effect. In particular, if the defendant will act in a

⁵³ See R Carroll, J Chiu, and P Vines, *Apology Ordinance (CAP. 631): Commentary and Annotations* (Hong Kong, 2018).

contrasting way with his own apologies, for example reiterating the same defamation, the direction on damages assessment should be accordingly reversed. That is the case for the so-called botched or false apologies.

The law could be depicted as the art of a permanent balancing of goods and evils, and as a method to manage the distribution of evils among people directly or indirectly involved in a dispute. Law often works mechanically but in certain circumstances it has to sharpen its sense of hearing. Plaintiff would need more than the pursuit of judicial truth at all costs. Sometimes he would rather give to the defendant a chance to repent and reform, before going to court. Law can provide the right incentives to strengthen empathic reconciliation, in order to give more effectiveness to the rule of law.

As observed by Bingham LJ: “parties [to mediation] will not make admissions or conciliatory gestures, or dilute their claims, or venture out of their entrenched positions unless they can be confident that their concessions and admissions cannot be used as weapons against them if conciliation [or mediation] fails and full-blooded litigation follows”.⁵⁴ According to this perspective, a clear rule protecting apologies from admissions against interests makes sense. In my opinion, the issue cannot be left to judicial discretion.

In some civil law countries like Italy, France or Germany, courts are tempted to give to apologies the value of a confession- the strongest type of evidence we have.⁵⁵ This aspect may be quite different from common law countries (where the discretion of juries and courts is wider and they are not bound by such strict rules about the weight of evidences).

In my opinion, without general legislation on safe harbour, as in most civil law countries, apologies may be considered as admissions against interest (i. e. confession, given the different conception of evidence existing in civil law countries) only if they objectively describe facts, and not if they consist in personal opinions or expressions of benevolence aimed at preparing an offer of settlement. But in civil law jurisdictions this point is far from clear and the issue is one underestimated by scholars, legislators and, above all, by courts.

More generally, I think that settlement agreement, mediation and all their preparatory acts play a prominent role in attaching a correct legal meaning to apologies.

⁵⁴ *Id*, *Re D (Minors) (Conciliation: Disclosure of Information)*, (1993) 2 WLR 721, 724.

⁵⁵ M Cappelletti-D Tallon (eds.), *Fundamental Guarantees of the Parties in Civil Litigation in Proceedings of the Conference of the International Association of Legal Science (I.A.L.S.)*, Florence, 5-9 September 1971, Milano, 124 ss (Dobbs-Ferry, N.Y., Oceana, 1973); A Heusler, *Die Grundlagen des Beweisrechtes*, 62, 228ss (II Archiv für die civilistische Praxis, 1879); Cour de Cassation, Chambre civile I, 10 juillet 2013, 12-23.773; however in the Netherlands this issue has been addressed in a few cases involving adverse events in health care. See Laarman, Berber and Akkermans, J Arno, *Compensation Schemes for Damage Caused by Healthcare and Alternatives to Court Proceedings in the Netherlands – The Netherlands National Report to the 20th General Congress of the International Academy of Comparative Law, Fukuoka, Japan, 22-28 July 2018* (19 March 2018), 5 in *Netherlands Reports to the Twentieth International Congress of Comparative Law* (2018). Available at SSRN: <<https://ssrn.com/abstract=3143320>> or <<http://dx.doi.org/10.2139/ssrn.3143320>> (<<https://www.legifrance.gouv.fr/affichJuriJudi.do?idTexte=JURITEXT000027701756>>).

Above all, they should prevail over the adjudicative attitude to plainly equate apologies with admissions against interests which has sometimes been the common law approach.

There are plenty of cases in which the value of apologies can be appreciated as a non-economic remedy, similar to compensation. The first impression I had was that it is a little bit strange to assert that a victim can be compensated through apologies, because the ethical point of view must be kept separate from the legal one.

The reasonable argument of positivistic lawyers is: who can decide about alternative options to compensation, if not the victim? An apology becomes only cheap talk if you treat it like a legal remedy; put in other words, like something similar to a compensation. It may lose its peculiar moral value, becoming a matter of lawyers and adjudication, rather than a matter of ethics and empathy.

Reacting to this approach, I considered getting the ethical approach out of the way for the moment and asked myself: are we sure that apologies lack any legal meaning? Suddenly I found that there are a lot of grey areas and twilight zones to explore. Interdisciplinary methods can help us to focus on apologies and compensation without ideological bias such as the abovementioned challenge between ethicist and positivist theorists. The criticism is that the ethical perspective is used as a tool to pass tort counter-reforms. The “Sorry works!” movement is regarded with some suspicion as it could be a counter-movement against the principle of full compensation. This view, albeit not completely groundless, shows a hypercritical attitude especially in the work by Arbel and Kaplan that underestimates the emerging legal relevance of apologies.⁵⁶ It overlooks the reality: law is, and always will be, strictly interrelated with ethical issues. The problem is rather the balancing and nuancing of certain ethical concerns in the making of law.

So, what is the legal meaning of apologies? The question is a very challenging one: as well as being performative statements, we can detect all the characteristics of a speech act with specific legal effects. Apologies can communicate something (and this is their expressive function) but at the same time they can do something that under certain circumstances deeply affects legal relationships (and this is their performative function).⁵⁷ The performative function is very important in the study of legal language. If we consider apologies only like admissions against interests, we underestimate their performative function and we prevent apologies from achieving their proper goal. In other words, we prevent apologies from doing their work.

I’ve highlighted some recurring themes such as the remedial function of apologies, their ability to mitigate the feelings of revenge felt by the victim, and, as a consequence, their capacity to repair harms to dignity and to address emotional damages. The hardest parts for the wrongdoer could be the acknowledgement of his errors as well as the resistance of lawyers in considering not only the negative hazardous aspects of apologies, but also the positive ones.

⁵⁶ See Y Arbel, Y Kaplan, *Tort Reform through the Backdoor: A Critique of Law & Apologies* 90 S. Cal. L. Rev. 1199 (2016-2017). See also N Smith, *Justice Through Apologies* (Cambridge, 2014).

⁵⁷ J L Austin, *How to Do Things with Words* (The William James Lectures, 1962).

A more comprehensive approach to the topic could promote a change in litigation outcomes and a selection of efficient remedies. After all, we cannot overemphasize that it is largely a matter of interpretation and an issue to be focused-on in specific contexts. Does an apology in Japan have the same meaning as in Italy? Not at all. And it is precisely because the meaning of an act is also inherent to a specific legal system as a matter of comparative law, that the problem of the legal relevance of apologies (with its interferences with compensation) can be positively addressed if we move towards an incentive-based approach. The legal structures “tell us a lot about what that particular society believes its incentive needs are, in comparison to how great its inequality moral costs are.”⁵⁸

⁵⁸ G Calabresi, *The Future of Law and Economics, Essays in Reform and Recollection*, 76 (Cambridge University Press, 2016).